2021 Operating Budget
Departmental Operating Budgets
Process and Approach

- City Charter, Section 4.02
- July - Input by Council on Schedule and Issues
- August – September – Internal budget submittals and review
  - What do we look at?
    - How do we maintain service continuity and effectiveness?
    - Council priorities
    - Known issues, trends and cost implications,
    - Opportunities for process and programmatic improvement
    - Adopted City plans
    - Known citizen concerns, Advisory Board desires
- October – Release of Budget & CIP
- October, November, early December – Public Presentations and Adoption
2021 Proposed Budget

• Maintenance of existing services
• Utilization of fund balance to fund continued Economic Development on E. Wilson Bridge Road.
• Economic Uncertainty – Notably with income tax collections and Parks and Recreation revenue.
• Balanced through vacant positions
• 2021 includes 27 pays (as opposed to 26)
Parks & Recreation Department: 2021 Budget Changes

- The decrease from 2020 to 2021 in contractual services is due to additional appropriations in 2020 for Community Center pipe repair and refunds.
- Parks and Recreation Superintendent – 3rd of 5 vacant positions
- Building Maintenance Assistant – 4th of 5 vacant positions
# Parks & Recreation Department: 2021 Budget Summary

<table>
<thead>
<tr>
<th>Category</th>
<th>Actual 2019</th>
<th>Approved 2020</th>
<th>Budget 2021</th>
<th>Forecast 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>$3,065,808</td>
<td>$3,201,121</td>
<td>$3,285,437</td>
<td>$3,283,540</td>
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<tr>
<td>Additional Personal Services</td>
<td>$1,090,648</td>
<td>$1,200,594</td>
<td>$1,207,318</td>
<td>$1,233,298</td>
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<tr>
<td>Supplies &amp; Materials</td>
<td>$244,252</td>
<td>$261,930</td>
<td>$252,200</td>
<td>$252,000</td>
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<tr>
<td>Capital Equipment</td>
<td>$64,000</td>
<td>$66,500</td>
<td>$65,500</td>
<td>$65,500</td>
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<tr>
<td>Contractual Services</td>
<td>$1,136,470</td>
<td>$1,649,390</td>
<td>$1,156,934</td>
<td>$1,158,134</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$5,601,179</strong></td>
<td><strong>$6,379,535</strong></td>
<td><strong>$5,967,389</strong></td>
<td><strong>$5,992,472</strong></td>
</tr>
</tbody>
</table>

**Expenditure Summary**

- **2019**: $5,601,179
- **2020**: $6,379,535
- **2021**: $5,967,389
- **2022**: $5,992,472
Parks & Recreation Department: 2021 Budget Goals

• Facilitate a community input process to lead to the replacement of the playground at Selby Park.

• Complete replacement projects at the Community Center including fitness equipment, windows and doors in the south end, and Diamond Brite surfacing for the pools.

• Continue seeking ways to improve bicycle and pedestrian access in Worthington through a variety of education and encouragement initiatives including trial projects, coordination with Worthington Schools on Safe Routes to School, and planning for implementation of projects from the Bicycle and Pedestrian Master Plan.

• Move forward with the implementation of McCord Park Phase 1 renovations.
Service & Engineering Department: 2021 Budget Changes

• Maintenance Technician – 5\textsuperscript{th} of 5 vacant positions.

• Maintain high level of service with lessened resources.
## Service & Engineering Department: 2021 Budget Summary

### Expenditure Summary - General Fund (101)

<table>
<thead>
<tr>
<th>Category (Fund 101)</th>
<th>Actual 2019</th>
<th>Approved 2020</th>
<th>Budget 2021</th>
<th>Forecast 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>$1,192,238</td>
<td>$1,283,634</td>
<td>$1,353,654</td>
<td>$1,359,012</td>
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<tr>
<td>Additional Personal Services</td>
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<tr>
<td>Supplies &amp; Materials</td>
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<tr>
<td>Capital Equipment</td>
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<td>-</td>
<td>$1,500</td>
<td>$1,500</td>
</tr>
<tr>
<td>Contractual Services</td>
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<td>$526,395</td>
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<td>$595,569</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$2,530,711</strong></td>
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<td><strong>$2,827,425</strong></td>
<td><strong>$2,848,944</strong></td>
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</tbody>
</table>
Service & Engineering Department: 2021 Budget Goals

- Construction of Northeast Gateway intersection improvements
- Finalization of Northbrook Relief and Kenyonbrook Sewers
- Implementation of repair recommendations of finalized sanitary sewer evaluation study.
- Completion of building improvements (HVAC, mold mitigation, vestibule, roof) at the Police Station.
- Implementation of traffic signal timing improvements
- Begin construction of waterline improvements
- Continue comprehensive city building assessment and project identification.
- Reinstate APWA Self Assessment Program.